

12 March 2020

CONFIRM Centre,  
IBC Block 2  
University of Limerick  
Limerick, Ireland (V94 Y985)

**Re: MARIE SKŁODOWSKA-CURIE SMART 4.0 FELLOWSHIP APPLICATION  
– PHASE 1, 2 ASSESSMENT OUTCOME**

Dear Sourabh,

I would like to sincerely thank you for your MARIE SKŁODOWSKA-CURIE SMART 4.0 FELLOWSHIP application with CONFIRM Centre, and for your participation in the recent Phase 2 interview sessions.

As you are aware, there are 2 phases involved in the SMART 4.0 process – **Phase 1** (remote expert review: 70%) and **Phase 2** (panel interview: 30%); to be deemed appointable as a SMART 4.0 fellow, a minimum threshold of 70% in both phases is required. The cumulative sum of the marks you have achieved as per your Phase 1 and Phase 2 assessment performance is – **75.6%**.

On behalf of the SMART 4.0 selection panels and CONFIRM Centre Executive Committee, I am very pleased to extend the offer of the role as 'MARIE SKŁODOWSKA-CURIE fellow – SMART 4.0' with CONFIRM Centre for Smart Manufacturing!

As per §3.4 of the *SMART 4.0 Guide for Applicants*, you have a maximum of **6 days** from the date of receipt of this letter to accept or deny this offer. Confirmation of acceptance may be made via return email. If no response is received after his period, it will be presumed that you are declining this role. Once acknowledgment of your acceptance of this offer has been received, the HR office of the host institution (as nominated in your submission) will be informed of your decision and will be in contact to initiate the preparation of your hosting agreement (work permit, if applicable) and contract of employment.

Sincere compliments and congratulations on your fantastic achievement!

I look forward to receiving your response.

Kind regards,

Susan

Dr. Susan Daly BSc PhD CSM  
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